

City of North Battleford

Annual Financial Statements

And Supporting Schedules

For the year ended December 31, 2025

Management's Report

To the ratepayers and stakeholders of City of North Battleford;

The municipality's management is responsible for the preparation and presentation of the accompanying consolidated financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the consolidated financial statements, management designs and maintains the necessary accounting, budget, and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the consolidated financial statements.

The Council is composed of elected officials who are not employees of the municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the municipality's external auditors.

BDO Canada LLP, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.

North Battleford, Saskatchewan, Canada
25-May-26



Director of Finance



City Manager



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Independent Auditor's Report

To Her Worship the Mayor and Members of City Council of City of North Battleford

Opinion

We have audited the consolidated financial statements of City of North Battleford and its controlled entities (the City), which comprise the consolidated statement of financial position as at December 31, 2025, and the consolidated statement of operations and accumulated surplus, the consolidated statement of change in net debt, the consolidated statement of cash flows and the consolidated statement of remeasurement gains and losses for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the City as at December 31, 2025, and its consolidated results of operations, its consolidated measurement gains and losses, its consolidated change in net debt, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the City in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter - Unaudited Information

We have not audited, reviewed or otherwise attempted to verify the accuracy or completeness of Schedules 1 and 2 to the City's consolidated financial statements.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the City's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the City or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the City's financial reporting process.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of



assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the City's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the City to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the City as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants

Saskatoon, Saskatchewan
May 27, 2026

Consolidated Statement of Financial Position

as at December 31, 2025

Statement 1

Assets	2025	2024
Financial Assets		
Cash and cash equivalents (Note 2)	\$ 6,797,403	\$ 5,255,000
Investments (Note 5)	16,716,509	14,329,496
Taxes receivable - municipal (Note 3)	2,160,878	3,425,120
Other accounts receivable (Note 4)	2,507,714	2,894,958
Other	12,368	17,354
Total Financial Assets	28,194,873	25,921,928
Liabilities		
Accounts payable	3,727,991	6,694,101
Accrued liabilities	980,497	937,760
Utility deposits	182,230	197,191
Deferred revenue (Note 6)	3,915,073	2,982,598
Asset retirement obligation (Note 7)	2,344,491	2,242,213
Long-term debt (Note 8)	26,780,864	29,112,030
Total Liabilities	37,931,147	42,165,893
Net Debt	(9,736,275)	(16,243,965)
Non-Financial Assets		
Tangible capital assets (Note 22)	195,183,263	197,608,969
Land for resale (Note 10)	2,347,589	2,403,648
Prepayments and deferred charges	182,181	81,922
Stock and supplies	788,315	573,959
Total Non-Financial Assets	198,501,348	200,668,497
Accumulated Surplus (Note 24)	\$ 188,765,073	\$ 184,424,533
Accumulated surplus is comprised of:		
Accumulated Surplus excluding remeasurement gains	185,467,907	182,225,353
Accumulated remeasurement gains	3,297,166	2,199,179
	\$ 188,765,073	\$ 184,424,533

Commitments (Note 11)

Contingent Liabilities (Note 15)

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Operations and Accumulated Surplus

for the year ended December 31, 2025

Statement 2

Revenues	2025 Budget	2025	2024
Taxes revenue	\$ 19,611,526	\$ 20,059,788	\$ 19,201,098
Other unconditional revenue	6,866,406	7,031,873	6,761,427
Underground pipe and asphalt levy (Note 23)	1,780,000	1,785,531	1,753,299
Fees and charges (Note 21)	15,187,065	15,799,485	15,169,556
Underground pipe replacement fees (Note 21)	1,957,638	1,949,909	1,943,108
Conditional grants (Note 21)	1,697,085	2,154,010	1,718,018
Tangible capital asset sales - gain (Note 21)	-	4,759	165,555
Land sales - gain(loss) (Note 21)	-	179,143	26,645
Investment income and commissions (Note 21)	685,000	972,985	883,541
Other revenues (Note 21)	1,714,135	1,861,854	1,762,475
Provincial/Federal Capital Grants and Contributions (Note 21)	887,523	400,569	3,256,579
Total Revenues	50,386,377	52,199,905	52,641,302
Expenses			
General government Services	5,137,856	6,290,687	5,234,425
Policing services	7,240,700	5,611,829	6,770,181
Fire and protective services	3,977,983	3,709,611	3,743,760
Operations services	9,723,587	9,509,184	9,176,397
Waste management services	2,090,589	2,001,230	1,772,495
EPAI services	1,906,673	2,184,344	2,161,737
Parks & Recreation services	9,986,809	9,902,093	9,652,674
Water services	5,639,549	5,219,909	5,439,353
Sanitary sewer services	4,773,135	4,528,465	4,052,338
Total Expenses	50,476,881	48,957,352	48,003,359
Annual Surplus (Deficit) of Revenues over Expenses	\$ (90,504)	\$ 3,242,553	\$ 4,637,943
Accumulated Surplus excluding remeasurement gains, Beginning of Year	182,225,353	182,225,353	177,587,410
Accumulated Surplus, excluding remeasurement gains, End of Year	\$ 182,134,849	\$ 185,467,907	\$ 182,225,353

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Change in Net Debt

for the year ended December 31, 2025

Statement 3

	2025 Budget	2025	2024
Annual Surplus (Deficit) of Revenues over Expenses	\$ (90,504)	\$ 3,242,553	\$ 4,637,943
Acquisition of tangible capital assets	(9,396,973)	(6,865,133)	(9,173,236)
Amortization of tangible capital assets	8,438,008	8,759,009	8,179,276
Proceeds on disposal of tangible capital assets	-	536,589	165,555
Gain on disposal of tangible capital assets	-	(4,759)	(165,555)
Deficit of Capital Expenditures over Expenses	(958,965)	2,425,706	(993,959)
Acquisition use of supplies inventories	-	(214,356)	47,525
Net Change in land for resale	-	56,059	112,547
Use of prepaid expense	-	(100,259)	(15,851)
Surplus (Deficit) of Expenses of Other Non-Financial over Expenditures	-	(258,556)	144,221
Unrealized remeasurement gains	-	1,097,987	1,360,323
Increase (Decrease) in Net Financial Assets	(1,049,469)	6,507,690	5,148,528
Net Debt, Beginning of Year	(16,243,965)	(16,243,965)	(21,392,493)
Net Debt - End of Year	\$ (17,293,434)	\$ (9,736,275)	\$ (16,243,965)

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Cash Flows

for the year ended December 31, 2025

Statement 4

Cash Provided by (used for) the following activities:	2025	2024
Operating:		
Annual surplus of revenues over expenses	\$ 3,242,553	\$ 4,637,943
Amortization of tangible capital assets	8,759,009	8,179,277
Asset retirement obligations cost and accretion	102,193	209,152
Gain on disposal of tangible capital assets	(4,759)	(165,555)
	12,098,996	12,860,817
Change in non-cash assets and liabilities related to operations:		
Taxes receivable - municipal	1,264,242	331,217
Other accounts receivable	387,244	511,684
Land for resale	56,059	112,547
Other financial assets	4,986	(8,076)
Prepayments and deferred charges	(100,259)	(15,851)
Stock and supplies	(214,356)	47,525
Accounts payable	(2,966,110)	1,190,418
Accrued liabilities payable	42,737	2,585
Utility deposits	(14,961)	2,800
Deferred revenue	932,561	(2,380,892)
Cash provided by operating transactions	11,491,139	12,654,773
Capital:		
Purchase of tangible capital assets (excluding UPAR)	(3,158,554)	(6,323,778)
Purchases of underground pipe and asphalt replacement assets	(3,706,579)	(2,849,457)
Proceeds from the disposal of tangible capital assets	536,589	165,555
Cash used in capital transactions	(6,328,544)	(9,007,680)
Investing:		
Decrease (increase) investments	(1,289,026)	1,808,782
Cash provided by (applied to) investing transactions	(1,289,026)	1,808,782
Financing:		
Long-term debt repaid	(2,331,165)	(2,692,962)
Cash used in financing transactions	(2,331,165)	(2,692,962)
Change in cash and cash equivalents during the year	1,542,403	2,762,914
Cash and cash equivalents - Beginning of Year	5,255,000	2,492,086
Cash and cash equivalents - End of Year	\$ 6,797,403	\$ 5,255,000

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Remeasurement Gains and Losses

As at December 31, 2025

Statement 5

	2025	2024
Accumulated remeasurement gains at the beginning of the year:	\$ 2,199,179	\$ 838,856
Unrealized gains (losses) attributable to (Note 5):		
Equity Investments measured at fair value	1,289,362	1,588,234
Amounts reclassified to the Statement of Operations:		
Equity Investments measured at fair value	(191,375)	(227,911)
Net remeasurement gains (losses) for the year	1,097,987	1,360,323
Accumulated remeasurement gains at end of year	\$ 3,297,166	\$ 2,199,179

The accompanying notes are an integral part of these consolidated financial statements.

Notes to Consolidated Financial Statements

for the year ended December 31, 2025

The City of North Battleford (hereafter referred to as the 'City') is the largest city in Saskatchewan's North West and has been a service center and transportation hub for more than 100 years. North Battleford was incorporated as a village in 1906, a town in 1907 and a city in 1913. The City operates under the provisions of The Cities Act of The Statutes of Saskatchewan, 2002 as amended by the Statutes of Saskatchewan, 2003.

1. Summary of Significant Accounting Policies

The consolidated financial statements of the City are prepared by management in accordance with Canadian Public Sector Accounting Standards as recommended by the Chartered Professional Accountants of Canada. Significant aspects of the accounting policies are as follows:

a) Basis of accounting

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

b) Reporting entity

The consolidated financial statements include divisions of City business, facilities and operating entities of the City. The statements consolidate the assets, liabilities, revenues and expenses of the general government operating fund, water utility fund, sanitary sewer utility fund, and reserves of the City. The entity is comprised of all of the organizations that are owned or controlled by the municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources. Entities included in these consolidated financial statements are as follows:

Consolidated entities:

The City of North Battleford
The Battlefords Transit System
Dekker Centre for the Performing Arts Inc.
North Battleford Business Improvement District Corp

Arenas/Facilities:

Battlefords Co-Op Aquatic Centre
Cameron McIntosh Airfield
Access Communications Centre
Dekker Centre for Performing Arts Building
Don Ross Arena
Nations West Field House
Northland Power Curling Centre

Community Centres/Galleries:

Allen Sapp Gallery
Chapel Gallery
Don Ross Complex

All inter-organizational transactions and balances have been eliminated.

c) Collection of funds for other authorities

The education property tax (EPT) funds under the governance of the Ministry of Education for the respective school divisions, Light of Christ Roman Catholic Separate School Division (RCSSD) No. 16 and Living Sky School Division No. 202, have been collected and remitted by the City in accordance with relevant legislation. The amounts outstanding at December 31, 2025 are disclosed in Note 3.

d) Land sales

Land sales are recognized in the financial statements as revenues in the period in which the contract is signed and the ability to collect is reasonably assured. The value of land for resale is recognized at the lower of cost and net realized value. Cost includes land acquisition and improvements to prepare the land for sale or servicing. Development costs incurred to provide infrastructure are recorded as tangible capital assets under their respective function.

e) Measurement uncertainty

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenditures during the period. Some of the more significant estimates are allowances for uncollected taxes and receivable, salary provisions, employee benefit obligations, useful lives of tangible capital assets, liabilities for contaminated sites and asset retirement obligations. Actual results could differ from those estimates.

The measurement of materials and supplies are based on estimates of volume and quality. The 'Opening Asset Costs' of tangible capital assets have been estimated where actual costs were not available. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and as adjustments become necessary, they are reported in operations in the periods in which they become known.

f) Property tax revenue

Property tax revenue is based on assessments determined in accordance with Saskatchewan legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established by Administration and approved annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Assessments are subject to appeal.

Annually, the City bills and collects property tax revenues for municipal purposes as well as provincial EPT on behalf of the Minister of Education representing the Province of Saskatchewan for education purposes. The authority to levy and collect property taxes is established under The Cities Act, 2002, Tax Enforcement Act, The Education Act, and other legislation.

Notes to Consolidated Financial Statements

for the year ended December 31, 2025

1. Summary of Significant Accounting Policies - continued

f) Property tax revenue (continued)

The amount of the total annual property tax levy is determined each year through Council's approval of the annual operating and capital budgets. Municipal tax rates are set annually by Council for each class or type of property, in accordance with legislation and Council-approved bylaws and policies, in order to raise the revenues required to meet operating budget requirements. Education tax rates are established by the Province each year in order to fund the cost of education on a Province-wide basis.

The property assessments, on which property taxes are based, are established by Saskatchewan Assessment Management Agency (SAMA) policies, standards and procedures; audit assessments, and review of City assessment rolls; and property valuation services. SAMA is an agency that was established in 1987 by the Saskatchewan Local Government Finance Commission. The current value assessment of a property represents an estimated market value of a property as of a fixed date. Assessed values for all properties within the municipality are provided to the City in the returned assessment roll once every four years per the Province.

The property assessments, on which property taxes are based, are established by Saskatchewan Assessment Management Agency (SAMA) policies, standards and procedures; audit assessments, and review of City assessment rolls; and property valuation services. SAMA is an agency that was established in 1987 by the Saskatchewan Local Government Finance Commission. The current value assessment of a property represents an estimated market value of a property as of a fixed date. Assessed values for all properties within the municipality are provided to the City in the returned assessment roll once every four years per the Province.

The amount of property tax levied on an individual property is the product of the taxable assessed value (assessed by SAMA) and the tax rate for the class (approved by Council), together with any adjustments that reflect Council approved mitigation or other tax policy measures, and/or rebate programs.

Property taxes are billed by the City once per year, following Council's approval of the capital and operating budgets for the year, the total property tax levy, and the property tax policy and mill rate bylaws needed to fund the City's operations.

g) Government transfers of funds

Government transfers are transfers of assets from senior levels of government, Federal or Provincial government, that are not the result of an exchange transaction and are not expected to be repaid in the future. Government transfers are recognized as revenue in the fiscal year in which events giving rise to the transfer occurred, providing the transfers are authorized, any eligibility criteria and stipulations, if any, have been met and reasonable estimates of the amounts can be made.

Unearned government transfer amounts received will be recorded as deferred revenue until eligibility criteria or stipulations are met. Earned government transfer amounts not received will be recorded as an account receivable. Government transfers to individuals and other entities are recognized as an expense when the transfers are authorized and all eligibility criteria have been met.

h) Deferred revenue

Fees and charges: Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

i) Cash and cash equivalents

Cash and cash equivalents are comprised of cash on deposits with financial institutions including bank indebtedness and highly liquid investments with original term to maturity of three months or less.

j) Net-financial assets

Net-financial assets (debt) at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

k) Non-financial assets

Tangible capital and other non-financial assets are accounted for as assets by the City because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the City unless they are sold.

l) Reserves

Reserves are comprised of funds set aside for specific purposes by Council and funds set aside for specific purposes by legislation, regulation or agreement. For financial reporting purposes, reserve funds set aside are reported as part of the accumulated surplus on the Consolidated Statement of Financial Position. See the appropriated reserves described on Note 24 for the funds that Council designated. The City's reserves were recorded in compliance with the operating and capital budgets approved by Council. The reserves are fully funded as of December 31, 2025 and December 31, 2024.

m) Inventories

Inventories of materials and supplies expected to be used by the City are valued at the lower of cost or replacement value.

Land for resale, is recorded at the lower of cost to prepare the land for sale and the market value of the land. Costs to prepare the land for sale include leveling, grading and utility service connections. The land is considered available for sale when all the land preparation is completed. Tax title property is property acquired through the tax enforcement process and temporarily held is recorded at the lesser of the carrying amount (cost equal to the outstanding taxes including any applicable penalties up to the date of acquisition plus any costs necessary to maintain after acquisition) and the net recoverable amount. Impairment losses are not reversed in subsequent years, if net recoverable value subsequently increases.

Notes to Consolidated Financial Statements

for the year ended December 31, 2025

1. Summary of Significant Accounting Policies - continued

n) Tangible capital assets

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost which includes all amount that are directly attributable to acquisition, construction, development or betterment of the asset. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The tangible capital assets are disclosed on Note 22. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The City's tangible capital asset useful lives are estimated as follows:

<u>Asset</u>	<u>Useful Life</u>
<i>General Assets</i>	
Land	Indefinite
Land Improvements	15 to 50 Yrs
Buildings	20 to 45 Yrs
Building Improvement	10 to 25 Yrs
Vehicles	7 to 10 Yrs
Machinery and Equipment	5 to 25 Yrs
<i>Linear Infrastructure Assets</i>	
Water & Sewer	10 to 60 Yrs
Road Network Assets	20 to 50 Yrs
Other	15 to 60 Yrs

Government contributions

Government contributions for the acquisition of capital assets are reported as revenue and do not reduce the cost of the related asset.

Works of Art

Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property has not been made.

Capitalization of Interest

The City capitalizes interest incurred while a tangible capital asset is under construction.

o) Leases

All leases are recorded on the financial statement as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight line basis, over their estimated useful lives. Any other lease not meeting the before mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

p) Basis of segmentation by division

The City has adopted the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. City services have been segmented by grouping activities that have similar service objectives (by division). Revenues that are directly related to the costs of the division have been attributed to each segment. Interest is allocated to divisions based on the purpose of specific borrowings.

The segments (divisions) are as follows:

General Government Services: provides for the administration of the City.

Police Services: is comprised of expenses for police.

Fire & Protective Services: comprised of expenses for fire protection, bylaw enforcement and safety initiatives.

Operations & Maintenance Services: responsible for the delivery of public works services related to the development and maintenance of roadway systems, street lighting, fleet services, airport maintenance and storm collection.

Waste Management Services: provides for solid waste collection and disposal.

Planning & Development Services: provides for neighborhood development and sustainability.

Parks & Recreation Services: provides for community services through the provision of recreation, city parks, cemeteries and leisure services.

Water Services: provides for delivery of clean potable water.

Sanitary Water Services: provides for collecting and treating of wastewater and collection and disposal of solid waste.

q) Employee benefit plans

Contributions to the City's multiemployer defined benefit plans are expenses when contributions are made. Under the defined benefit plan, the City's obligations are limited to their contributions.

Notes to Consolidated Financial Statements

for the year ended December 31, 2025

1. Summary of Significant Accounting Policies - continued

r) Asset Retirement Obligation

Asset Retirement Obligations represent the legal obligations associated with the retirement of a tangible capital asset that result from its acquisition, construction, development, or normal use. The tangible assets include but are not limited to assets in productive use, assets no longer in productive use, leased tangible capital assets.

The liability associated with an asset retirement obligation is measured with reference to the best estimate of the amount required to ultimately remediate the liability at the financial statement date to the extent that all recognition criteria are met. Asset retirement obligations are only recognized when there is a legal obligation for the municipality to incur costs in relation to a specific asset, when the past transaction or event causing the liability has already occurred, when economic benefits will need to be given up in order to remediate the liability and when a reasonable estimate of such amount can be made. The best estimate of the liability includes all costs directly attributable to the remediation of the asset retirement obligation, based on the most reliable information that is available as at the applicable reporting date. Where cash flows are expected over future periods, the liability is recognized using a present value technique.

When a liability for an asset retirement obligation is initially recognized, a corresponding adjustment to the related tangible capital asset is also recognized. Through the passage of time in subsequent reporting periods, the carrying value of the liability is adjusted to reflect accretion expenses incurred in the current period. This expense ensures that the time value of money is considered when recognizing outstanding liabilities at each reporting date. The capitalized asset retirement cost within tangible capital assets is also simultaneously depreciated on the same basis as the underlying asset to which it relates.

At remediation, the municipality derecognizes the liability that was established. In some circumstances, gains or losses may be incurred upon settlement related to the ongoing measurement of the liability and corresponding estimates that were made and are recognized in the statement of operations.

s) Liability for Contaminated Sites

Contaminated sites are a result of contamination being introduced into air, soil, water, or sediment of a chemical, organic, or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- a) an environmental standard exists;
- b) contamination exceeds the environmental standard;
- c) the municipality:
 - i. is directly responsible; or
 - ii. accepts responsibility;
- d) it is expected that future economic benefits will be given up; and
- e) a reasonable estimate of the amount can be made.

Sites that are currently in productive use are only considered contaminated sites if an unexpected event results in remediation. In cases where the City's responsibility is not determinable, a contingent liability may be disclosed.

t) Financial Instruments

Derivative and equity investments that are quoted in an active market are carried at fair value. All other financial instruments are measured at cost/amortized cost; financial assets measured at amortized cost are recognized initially net of transaction costs with interest income recognized using the effective interest rate method. Impairment losses are recognized in the statement of operations when there is an other than temporary decline in value.

Interest and dividends attributable to financial instruments are reported in the statement of operations. Unrealized gains and losses from changes in the fair value of financial instruments are recognized in the statement of remeasurement gains and losses. When the investment is disposed of the accumulated gains or losses are reclassified to the statement of operations.

Long-term debt: Long-term debt is initially recognized net of premiums, discounts, and transaction costs and is measured at amortized cost with interest expense recognized using the effective interest rate method.

Measurement of Financial Instruments:

The municipalities financial assets and liabilities are measured as follows:

<u>Financial Statement line item</u>	<u>Measurement</u>
Cash & Cash Equivalents	Cost and amortized cost
Investments	Fair value and cost/amortized cost
Other Accounts Receivable	Cost and amortized cost
Bank Indebtedness	Amortized cost
Accounts payable and accrued liabilities	Cost
Deposit liabilities	Cost
Long-Term Debt	Amortized cost
Derivatives	Fair Value

Notes to Consolidated Financial Statements

for the year ended December 31, 2025

1. Summary of Significant Accounting Policies - continued

t) Financial Instruments(continued)

Financial instruments are classified as level 1, 2 or 3 for the purposes of describing the basis of the inputs used to measure the fair values of financial instruments in the fair value measurement category, as described below:

Level 1 - Quoted prices (unadjusted) in active markets for identical assets / liabilities;

Level 2 - Inputs other than those in Level 1, that are either directly or indirectly observable for the assets or liabilities; and

Level 3 - Inputs that are not based on observable market data (unobservable inputs).

2. Cash and Cash Equivalents

	2025	2024
Cash	\$ 6,797,403	\$ 5,255,000
Total Cash and Cash Equivalents	\$ 6,797,403	\$ 5,255,000

3. Taxes Receivable

	2025	2024
Current	1,657,664	2,631,062
Arrears	4,164,820	4,030,236
Less Allowance for Uncollectible	(1,323,612)	(640,421)
Deduct taxes receivable to be collected on behalf of other organizations	(2,337,994)	(2,595,757)
Total Taxes Receivable	\$ 2,160,878	\$ 3,425,120

4. Other Accounts Receivable

Other accounts receivable includes revenue associated with receivables for Goods and Services Tax (GST) receivable from the Federal government, grants and grants-in-lieu from the Provincial government and others, water and sanitary sewer and general operations.

	2025	2024
Federal government	\$ 205,010	\$ 582,100
Provincial government and other accruals	1,162,909	968,978
Utility	320,714	491,200
Trade	1,390,068	1,248,094
Consolidated entities	21,767	34,603
Total Other Accounts Receivable	\$ 3,100,467	\$ 3,324,975
Less Allowance for Uncollectible		
Utility	(4,000)	(4,000)
Other Accounts Receivable	(588,753)	(426,017)
Net Other Accounts Receivable	\$ 2,507,714	\$ 2,894,958

5. Investments

	2025	2024
Investments carried at fair value:		
Equity investments quoted in an active market	\$ 10,658,303	\$ 9,339,497
Investments carried at amortized cost:		
Fixed income investments	6,058,206	4,989,999
Total investments	\$ 16,716,509	\$ 14,329,496

The investments are managed by an external investment institution, which manages the funds not immediately required by the City, as well as managing the City's investments in accordance with the City's investment standards and Council-approved investment policy.

Fixed income investments consist of Provincial Government bonds, Canadian Government Bonds and Guaranteed Income Certifications which will mature between 2026 and 2048, with effective interest rates of 0.25% to 2.55%.

Of the funds above, the City has set aside funds to finance future expenditures based upon appropriated reserves (Note 24) as determined by Council via the yearly budget approval process. These appropriated reserves are internally restricted and based on working calculation are 100% funded as of December, 31, 2025 and 2024.

Unrealized gains on equity investments carried at fair value of \$3,297,166 have been recognized in the statement of remeasurement gains and losses.

Notes to Consolidated Financial Statements

for the year ended December 31, 2025

6. Deferred Revenue

	Externally restricted			
	2024	inflows	Revenue earned	2025
Federal and Provincial Government Transfers	\$ 634,410	\$ 873,354	\$ 98,734	\$ 1,409,030
King Hill - Tawâw Point Project	727,235			\$ 727,235
Trails Master Plan	45,654	-\$ 25,473		\$ 20,181
Galleries Grants	-	\$ 41,510		\$ 41,510
Naming Rights	150,000			\$ 150,000
River Valley Trust Fund	284,160	\$ 83,000	\$ 63,339	\$ 303,821
Property Tax Prepayments	318,632		22,023	\$ 296,609
Other Deferred Revenue	670,211	\$ 637,042	\$ 560,827	\$ 746,427
Building Demolitions		\$ 100,000		\$ 100,000
Consolidated Entities	152,297	413,936	445,971	\$ 120,262
Total Deferred Revenue	\$ 2,982,598	\$ 2,123,369	\$ 1,190,895	\$ 3,915,073

7. Asset Retirement Obligation

The City's asset retirement obligations are recognized under PS 3280 Asset Retirement Obligations. It is comprised of the following assets:

Landfill

The Municipal Refuse Management Regulations, 1986 requires landfill closure and post-closure care of solid waste landfill sites. Closure care includes final covering and landscaping of the landfill and implementation of drainage and gas management plans. Post closure care requirements include cap maintenance, ground water monitoring, methane gas and leachate management, and ongoing environmental monitoring, site inspection and maintenance. The reported liability is based on estimates and assumptions with respect to events extending over a 29 year period (2024 - 30 years) using the best information available to management. The period for post-closure care is estimated to be 29 years (2024 – 30 years). Future events may result in significant changes to the estimated total expense, capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable.

Undiscounted future cash flows expected in 2054 - 2084 is \$9,457,112 (2024: \$9,457,112). The estimated total liability is based on the sum of discounted future cash flows for abatement activities using a discount rate of 4.995% (2024 - 4.995%) and assuming long-term inflation of 2.5% (2024 - 2.5%).

Asbestos

The municipality owns assets which contains asbestos, and therefore, the municipality is legally required to perform abatement activities upon renovation or demolition of this asset. Abatement activities include handling and disposing of the asbestos in a prescribed manner when it is disturbed. Undiscounted future cash flows expected are an abatement cost in 2028 - 2081 of \$1,820,582. The estimated total liability is based on the sum of discounted future cash flows for abatement activities using a discount rate of 4.07-4.995% (2024 - 4.07-4.995%) and assuming long-term inflation of 2.5% (2024 - 2.5%).

The City adjusts its obligation through accretion. The accretion rate used for 2025 is 4.995% (5.14% - 2024) for landfill and 4.07-4.995% (4.82 - 5.13% - 2024) for buildings. Changes to asset retirement obligations in the year are as follows:

	2024	Liability Incurred	Revisions in Estimates	2025
Landfill	\$ 1,617,996	\$ 80,819	\$ -	\$ 1,698,815
Buildings (Asbestos)	624,217	27,777	(6,319)	645,675
	\$ 2,242,213	\$ 108,596	(\$ 6,319)	\$ 2,344,491

The municipality has designated unappropriated reserves to settle the abatement activities.

8. Long-Term Debt

Pursuant to individual loan bylaws, the City can incur bank indebtedness. The Council has passed a bylaw for each loan that creates debt not payable within the current year for projects that Council deems necessary, pursuant to Section 134 of The Cities Act. Council resolution 844, Council meeting #50, increased the debt limit from \$45 Million to \$55 Million. The City's authorized debt limit of \$55 Million was approved in 2019 by the Saskatchewan Municipal Board (SMB) pursuant to the provisions of The Cities Act.

The City has maintained a total indebtedness less than the established debt limit.

	2025	2024
Bank indebtedness		
Authorized debt limit	\$ 55,000,000	\$ 55,000,000
Long Term Debt at December 31	\$ 26,780,864	\$ 29,112,030

Notes to Consolidated Financial Statements

for the year ended December 31, 2025

8. Long-Term Debt (continued)

Long-term debt reported on the consolidated statement of financial position is comprised of the following:

	2025	2024
Recreation Cultural & Park - Credit Union Coplex		
Bank of Montreal's swap loan agreement at a rate of interest of 2.465% maturing June 1, 2032.	\$ 5,042,864	\$ 5,754,038
Water Services - Water Treatment Plant		
Long-term loan payable to Canada Mortgage & Housing Corporation at a rate of interest of 3.83% maturing July 1, 2025.	\$ -	\$ 213,992
Sanitary Sewer Services - Sewage Treatment Plant		
Royal Bank's swap loan agreement at a rate of interest of 5.35% maturing October 1, 2030.	\$ 4,575,000	\$ 5,321,000
Land Development on 114th Street		
Royal Bank's swap loan agreement at a rate of interest of 3.24% maturing September 2, 2039.	\$ 3,159,000	\$ 3,328,000
Land development, Leisure facility betterment, Water utility and upgrades, Road transportation improvement, Waste		
Royal Bank's swap loan agreement at a rate of interest of 2.7% maturing November 19, 2040.	\$ 3,810,000	\$ 4,004,000
Leisure facility betterments and road transportation improvements		
Royal Bank's swap loan agreement at a rate of interest of 2.37% maturing November 21, 2041.	\$ 1,081,000	\$ 1,133,000
Capital projects - 2017		
Royal Bank's swap loan agreement at a rate of interest of 3.01% maturing January 2043.	\$ 2,409,000	\$ 2,487,000
Sewer Trunk		
Royal Bank's swap loan agreement at a rate of interest of 2.46% maturing October 11, 2046.	\$ 6,704,000	\$ 6,871,000
	\$ 26,780,864	\$ 29,112,030

Principal repayments and interest

Anticipated annual principal repayment over the next five years and thereafter are as follows:

Year	Principal	Interest	Total
2026	\$ 2,395,825	\$ 956,084	\$ 3,351,910
2027	\$ 2,468,825	\$ 864,352	\$ 3,333,178
2028	\$ 2,544,825	\$ 760,237	\$ 3,305,063
2029	\$ 2,618,825	\$ 651,072	\$ 3,269,898
2030 to Maturity	\$ 16,752,563	\$ 3,588,044	\$ 20,340,606
Total Long-Term Debt	\$ 26,780,864	\$ 6,819,790	\$ 33,600,654

9. Credit Facility Agreement

The City has an operating line of credit with Innovation Credit Union in the amount of \$4,000,000 (2024 - \$4,000,000). Interest on the line of credit is at 3.65% (2024 - 4.65%). The balance used at December 31, 2025 was \$ Nil (2024 - \$Nil). The line of credit is secured by a Line of Credit Agreement and a General Security Agreement with an assignment of taxes and grants.

10. Land for Resale

	2025	2024
Tax Title Property	1,274,713	1,250,050
Allowance for market value adjustment	(574,318)	(449,446)
Net Tax Title Property	700,395	800,604
Other Land	1,647,194	1,603,044
Net Other Land	1,647,194	1,603,044
Total Land for Resale	\$ 2,347,589	\$ 2,403,648

Notes to Consolidated Financial Statements

for the year ended December 31, 2025

11. Commitments

The City has lease agreements with external organizations to manage and operate City facilities.

The City signed an agreement with the Twin Rivers Curling Club, which is a non-profit corporation for the management and operations of the curling rink, restaurant and lounge. The agreement expired on December 31, 2025.

The City also maintained a lease agreement for the use of the public golf course land with the North Battleford Golf and Country Club board, which is a non-profit organization. As part of the agreement, the City provided an annual grant in the amount of \$75,000 (2024: \$75,000) until July 31, 2031.

The City agrees to provide \$170,000 to the Humane Society of Battlefords, a non-profit corporation, for the operational costs. The term of the agreement took effect on January 1, 2025 to December 31, 2030.

The City has entered into several operating lease agreements for equipment. Lease commitments over the next five years and thereafter are as follows:

2026 \$416,229

2027 \$411,052

2028 \$313,352

2029 \$61,742

2030 \$0

Total \$1,202,375

12. Pension Plan

The City is an employer member of Municipal Employee Pension Plan (MEPP), which is a multi-employer defined benefit pension plan. Firefighters and Special Constables contributed 12.5% of their salary and all other members, excluding employees of The Battlefords Transit System, North Battleford Business Improvement District Corp, and the Dekker Centre for the Performing Arts Inc., contributed 9.0% of their salary to the plan. The City matches all the member contributions to the plan. The City pension expense in 2025 was \$1,148,995 (2024 - \$1,104,837).

The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The benefits accrued to the City employees from MEPP are calculated using the following: Pensionable Years of Service, Highest Average Salary, and the plan accrual rate.

13. Liability for contaminated sites

The City carried out an inventory of land owned by the city that was no longer in productive use and determined that there is two sites owned by the City which is contaminated beyond the existing environmental standards as of the date of this financial statement. Detail as follows:

1001 - 103rd Street (Plan B 1929). In 2001 a qualified engineering firm carried out a Phase II Environmental Site Assessment which revealed that up to 1000 cubic meters of Petroleum Hydrocarbon (PHC) impacted soil is present on the site. The City has an estimate of \$120,000 to carry out remediation however this estimate was supplied in 2001 and has since not been updated.

1051 - 101st Street. In 2006 a qualified engineering firm carried out a Phase II Environmental Site Assessment which revealed the PHC impacted soil is not expected to exceed 3,000 cubic meters on the site. Further examination is being conducted in 2025 with a new submission being presented to the Province for approval of future monitoring and remediation.

No liability was recognized in 2025 year.

14. Contractual Rights

Contractual rights are rights to economic resources arising from contracts or agreements that will result in revenues and assets in the future. Contractual rights arise from the normal course of business and are not reflected in the consolidated financial statements until revenues or assets are received. The City renewed the Community Building Fund (formally Gas Tax) agreement, this agreement expires March 31, 2034. The funds are provided based on per capita basis. The estimated annual amount is \$868,462.

15. Contingent Liabilities

The City is also contingently liable for legal claims in which the City has been named as a defendant in which damages have been sought. The outcome of these actions is not determinable as at the date of reporting and accordingly, no provision has been made in these financial statements for any liability.

16. Financial Instruments - Fair Value Disclosures

Financial Assets (Fair value hierarchy level 1)

	2025		2024	
	Cost	Fair Value	Cost	Fair Value
Financial assets carried at fair value				
Equity investments quoted in the active market	\$ 7,361,355	\$ 10,658,521	\$ 7,140,551	\$ 9,339,730
Total financial assets carried at fair value	7,361,355	10,658,521	7,140,551	9,339,730

Notes to Consolidated Financial Statements

for the year ended December 31, 2025

17. Risk Management

Through its financial assets and liabilities, the municipality is exposed to various risks.

Credit Risk

Credit risk is the risk that one party to a financial instrument will fail to discharge their responsibilities with respect to the financial instrument, and in so doing, cause a loss for the other party. The financial instruments that potentially subject the municipality to credit risk consist of *cash, fixed investments*, taxes receivable and other receivables and derivative (interest rate swaps).

To mitigate the risk, taxes receivable that are unpaid are subject to the tax enforcement procedures. For other receivables, the municipality has adopted policies which include close monitoring of overdue accounts. The credit risk related to receivables from the provincial and federal government are considered to be minimal. Management reviews accounts receivable on a case by case basis to determine if a valuation allowance is necessary to reflect impairment in collectability.

At December 31 the following were past due but not impaired:

	Total	30 days	60 days	90 days	Over 90 days
Trade accounts receivable	\$ 849,494	\$ 9,722	\$ 32,360	\$ 242,156	\$ 565,255
				<u>Current</u>	<u>Arrears</u>
Taxes receivable				\$ 1,657,850	\$ 2,841,208
Utility receivable				238,463	81,862

Liquidity Risk

Liquidity risk is the risk that the entity will encounter difficulty in meeting financial obligations as they fall due. The City of North Battleford undertakes regular cash flow analysis, budget practices, monitoring and forecasting to ensure that there are sufficient cash resources to meet all obligations. The City also maintains an operating line of credit in the amount of \$4,000,000 (Note 9). The financial instruments that potentially subject the municipality to liquidity risk consist of accounts payable, accrued liabilities and long-term debt.

The following table outlines the maturity analysis of certain non-derivative and derivative financial liabilities as at December 31:

	Total	2026	2027	2028	Post 2028
Trade accounts payable	\$ 1,165,104	\$ 1,165,104			
Long-term debt	33,600,654	3,351,910	\$ 3,333,178	\$ 3,305,063	\$ 23,610,504
Net total	34,765,758	4,517,014	3,333,178	3,305,063	23,610,504

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency and other price risk.

Interest Rate Risk

Interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in market interest rates. The financial instruments that potentially subject the municipality to interest rate risk consist of cash and cash equivalents, investments and interest rate SWAPs (long-term debt).

The municipality has an authorized overdraft limit of \$4,000,000 with interest payable monthly at a rate of prime less 0.8%. Changes in the bank's prime rate can cause fluctuation in interest payments and cash flows. The SWAP agreements the municipality has entered into entail interest rate risk as the municipality profits if interest rate rise and loses if rates fall.

To mitigate this interest rate risk, the municipality holds interest rate SWAPs, cash in an account at a Canadian bank denominated in CDN \$, uses an asset mix for investments to diversify the portfolio over short, moderate and long terms, invests in fixed income investments, manages cash flows to minimize utilization of the overdraft.

If interest rates increased (decreased) by 1% as at December 31, 2025, and all other variables are held constant, the operating surplus (deficit) would increase (decrease) by approximately \$9,421 (2024 - \$9,809).

Currency Risk

Currency risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in currency fluctuations. The municipality is exposed to currency risk on purchases denominated in U.S. dollars for which the related accounts payable balances are subject to exchange rate fluctuations.

Price Risk

Other price risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in market value, whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The financial instruments that potentially subject the municipality to other price risk consist of investments in equity instruments traded in an active market. To manage this risk, the City has established an investment policy with a target asset mix that is diversified by asset class with individual issuer limits and is designated to achieve a long-term rate of return with an acceptable level of risk.

At December 31, 2025, if equity prices increased (decreased) by 10% with all other factors remaining constant, the City's fair value of equity investments and accumulated remeasurement gains and losses would increase (decrease) by approximately \$1,065,852 (2024; \$933,973).

Notes to Consolidated Financial Statements

for the year ended December 31, 2025

18 Government Transfers

	<u>2025</u>	<u>2024</u>
Capital Transfers		
Federal Government	117,991	340,000
Provincial Government	868,462	884,682
	<u>986,453</u>	<u>1,224,681</u>
Operating Transfers		
Federal Government	1,133,855	1,516,959
Provincial Government	6,259,068	5,416,490
Municipal Government & Rural Municipal Government	231,111	188,188
Total Transfers	<u>7,624,034</u>	<u>7,121,636</u>
	<u>\$ 8,610,487</u>	<u>\$ 8,346,318</u>

19. Budget Information

Budget figures are reported for information purposes only and are not included in the scope of the external audit. Budget information is presented on a basis consistent with that used for actual results. The utility fund budget was approved by Council on October 15, 2024 and general fund budget on January 23, 2025.

20. Budget to Accrual Based Reporting

The budget is reported on an accrual basis, consistent with principles applied in the consolidated financial statements. Included in the table below are presentation and elimination adjustments required to comply with Canadian public sector accounting standards for inclusion in the Consolidated Statement of Operations and Accumulated Surplus.

	<u>2025</u>	<u>2024</u>
Budgeted Revenues as approved by Council on October 15, 2024 & January 23, 2025	49,989,927	47,286,508
Consolidation- Other Controlled Entities	1,153,535	1,484,861
Elimination Entries	(757,085)	(590,687)
Budgeted Revenues for Financial Statement Purposes (Stmt 2)	<u>50,386,377</u>	<u>48,180,682</u>
Budgeted Expenses as Approved by Council on October 15, 2024 & January 23, 2025	41,618,995	40,255,288
Amortization	8,438,008	7,378,659
Consolidation- Other Controlled Entities	1,363,660	1,471,960
Elimination Entries	(943,782)	(235,000)
Budgeted Expenses for Financial Statement Purposes (Stmt 2)	<u>50,476,881</u>	<u>48,870,907</u>

20. Comparative Figures

Certain comparative figures have been reclassified to conform to the current year's presentation.

Notes to Consolidated Financial Statements
for the year ended December 31, 2025

21. Segmented Information - continued

	General Government Services	Policing Services	Fire & Protective Services	Operations Services	Waste Management Services	EPAI Services	Parks & Recreation Services	Water Services	Sanitary Sewer Services	Total
Revenues										
Taxes and unconditional revenue	28,877,192	-	-	-	-	-	-	-	-	28,877,192
Fees and charges	190,394	120,463	773,174	381,537	1,605,615	868,957	2,878,239	4,381,639	4,599,466	15,799,485
Underground Pipe Replacement Fees	-	-	-	-	-	-	-	1,949,909	-	1,949,909
Tangible capital asset sales - gain	4,759	-	-	-	-	-	-	-	-	4,759
Land sales - gain(loss)	-	-	-	-	-	179,143	-	-	-	179,143
Investment income and commissions	939,809	-	-	-	-	165	-	33,011	-	972,985
Grants - conditional	284,672	886,168	-	55,582	218,019	152,936	556,634	-	-	2,154,010
- Capital	-	-	-	90,000	-	-	310,569	-	-	400,569
Other revenues	-	522,966	50,615	7,837	1,280,436	-	-	-	-	1,861,854
Total Revenues	30,296,825	1,529,598	823,789	534,956	3,104,070	1,201,201	3,745,441	6,364,558	4,599,466	52,199,905
Expenses										
Wages and benefits	2,558,497	569,810	2,782,782	2,463,760	627,209	977,159	4,133,919	1,861,830	1,315,677	17,290,642
Professional/contractual services	1,209,841	4,625,223	210,751	1,401,577	815,550	403,435	1,128,081	1,347,287	477,821	11,619,566
Subscription/memberships	84,678	-	54,020	11,924	2,917	9,599	6,545	13,574	3,810	187,067
Utilities	127,117	69,004	60,447	592,531	15,912	-	942,896	431,615	282,170	2,521,692
Maintenance, materials and supplies	153,463	241,374	321,376	1,695,256	193,955	161,766	634,232	536,010	342,222	4,279,655
Travel	19,947	-	20,915	9,829	2,617	204,276	7,798	5,850	2,240	273,473
Amortization	118,821	101,643	253,366	3,154,105	250,011	96,508	2,132,915	992,810	1,658,830	8,759,009
Accretion of asset retirement obligation	490	-	5,954	498	80,820	-	20,812	23	-	108,597
Interest	-	4,775	-	39,139	12,239	180,629	228,752	30,910	445,694	942,138
Allowance for uncollectible	958,745	-	-	-	-	-	-	-	-	958,745
Insurance	638,982	-	-	118,712	-	-	-	-	-	757,694
Medical	-	-	-	-	-	-	-	-	-	-
Grants and contributions	134,700	-	-	-	-	144,246	654,903	-	-	933,849
Other	285,405	-	-	21,852	-	6,725	11,241	-	-	325,223
Total Expenses	6,290,687	5,611,829	3,709,611	9,509,184	2,001,230	2,184,344	9,902,093	5,219,909	4,528,465	48,957,352
Net Surplus (Deficit) by Division	24,006,138	(4,082,230)	(2,885,822)	(8,974,228)	1,102,840	(983,143)	(6,156,652)	1,144,650	71,001	3,242,553

Notes to Consolidated Financial Statements

For the year ended December 31, 2024

21. Segmented Information - continued

	General Government Services	Policing Services	Fire & Protective Services	Operations Services	Waste Management Services	EPAI Services	Parks & Recreation Services	Water Services	Sanitary Sewer Services	Total
Revenues										
Taxes and unconditional revenue	27,715,824	-	-	-	-	-	-	-	-	27,715,824
Fees and charges	137,052	114,368	652,571	373,398	1,489,389	784,979	2,806,625	4,314,875	4,496,299	15,169,556
Underground Pipe Replacement Fees	-	-	-	-	-	-	-	1,943,108	-	1,943,108
Tangible capital asset sales - gain	165,555	-	-	-	-	-	-	-	-	165,555
Land sales - gain(loss)	-	-	-	-	-	26,645	-	-	-	26,645
Investment income and commissions	824,018	-	-	-	-	101	-	59,422	-	883,541
Grants - conditional	4,950	869,282	-	95,031	218,019	129,065	401,671	-	-	1,718,018
- Capital	-	-	-	872,726	-	-	2,383,853	-	-	3,256,579
Other revenues	-	459,567	32,420	33,211	1,237,280	-	-	-	-	1,762,478
Total Revenues	28,847,399	1,443,217	684,991	1,374,366	2,944,688	940,790	5,592,149	6,317,405	4,496,299	52,641,304
Expenses										
Wages and benefits	2,549,337	577,796	2,844,078	2,228,612	611,545	1,007,390	3,966,786	1,841,315	1,203,844	16,830,704
Professional/contractual services	1,194,078	5,846,539	245,062	1,445,758	720,689	303,798	889,181	1,357,196	399,856	12,402,157
Subscription/memberships	69,021	-	46,699	10,987	6,307	36,479	7,352	14,490	1,250	192,585
Utilities	175,051	80,692	68,764	620,120	16,444	-	1,242,712	472,493	366,680	3,042,956
Maintenance, materials and supplies	169,150	156,537	269,450	1,570,072	143,903	242,262	616,993	675,010	374,369	4,217,746
Travel	13,027	-	10,963	11,850	3,365	116,473	8,882	5,940	2,154	172,654
Amortization	121,990	101,643	251,690	3,061,169	184,238	147,894	1,987,949	1,026,186	1,296,518	8,179,277
Accretion of asset retirement obligation	461	-	6,171	606	75,463	-	20,842	160	-	103,703
Interest	-	6,974	-	54,051	10,541	184,235	270,836	46,563	407,667	980,867
Allowance for uncollectible	208,968	-	-	-	-	-	-	-	-	208,968
Insurance	607,214	-	-	134,509	-	-	-	-	-	741,723
Medical	-	-	883	-	-	-	-	-	-	883
Grants and contributions	150,164	-	-	-	-	117,182	624,239	-	-	891,585
Other	1,669	-	-	18,507	-	6,025	11,352	-	-	37,553
Total Expenses	5,260,131	6,770,181	3,743,760	9,156,241	1,772,495	2,161,738	9,647,124	5,439,353	4,052,338	48,003,361
Net Surplus (Deficit) by Division	23,587,268	(5,326,964)	(3,058,769)	(7,781,876)	1,172,193	(1,220,948)	(4,054,975)	878,052	443,961	4,637,943

Notes to Consolidated Financial Statements

for the year ended December 31, 2025

22. Tangible capital assets

		2025						2024		
		General Assets				Operations Assets	General/ Infrastructure	Total	Total	
		Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear Infrastructure Assets	Assets Under Construction	Total	
Assets	Asset Cost									
	Opening asset costs	10,363,986	7,725,147	96,363,738	4,375,815	25,913,584	190,917,430	18,220,416	353,880,117	344,726,861
	Additions during the year	882	29,710	196,099	521,724	708,751	4,529,516	878,449	6,865,133	9,173,236
	Disposals and write-downs during the year	(197,681)	-	(86,131)	(120,219)	(161,939)	(98,280)	(32,493)	(696,743)	(19,980)
	Transfers (from) assets under construction	-	-	38,578	-	48,688	16,534,128	(16,621,394)	(0)	-
	Closing Asset Costs	10,167,188	7,754,857	96,512,283	4,777,321	26,509,084	211,882,795	2,444,978	360,048,506	353,880,117
Amortization	Accumulated Amortization Cost									
	Opening accumulated amortization costs	-	5,685,419	36,134,964	2,977,874	12,435,186	99,037,704	-	156,271,148	148,111,853
	Add: Amortization taken	-	182,024	2,428,748	310,652	1,295,046	4,542,539	-	8,759,009	8,179,274
	Less: Accumulated amortization on disposals	-	-	(337)	(112,792)	(51,785)	-	-	(164,914)	(19,980)
		Closing Accumulated Amortization Costs	-	5,867,443	38,563,375	3,175,734	13,678,447	103,580,244	-	164,865,243
	Net Book Value	10,167,188	1,887,414	57,948,908	1,601,587	12,830,637	108,302,551	2,444,978	195,183,263	197,608,969

There were no tangible capital assets contributed during 2025 (2024: Nil)

Notes to Consolidated Financial Statements

for the year ended December 31, 2025

23. Taxes and Other Unconditional Revenue

	2025 Budget	2025	2024
Taxes			
General municipal tax levy	\$ 19,274,856	19,121,812	\$ 18,528,346
Abatements and adjustments	(420,000)	(192,012)	(232,235)
Net municipal taxes	18,854,856	18,929,801	18,296,111
Underground Pipe and Asphalt Levy	1,780,000	1,785,531	1,753,299
Penalties on tax arrears	700,000	1,075,880	848,313
Trailer park levies	56,670	54,107	56,675
Total Taxes	21,391,526	21,845,319	20,954,398
Unconditional Grants			
Municipal operating grants	3,412,510	3,483,063	3,275,297
Total Unconditional Grants	3,412,510	3,483,063	3,275,297
Grants in lieu of Taxes			
Sask Energy grant in lieu	366,284	412,927	399,894
Sask Property Management Corp.	206,380	217,149	198,173
Sask Tel grant in lieu	117,180	123,956	111,950
Provincial other grant in lieu	60,692	77,023	36,694
North Battleford Housing Authority	843,360	850,798	812,892
Total Grants in Lieu of Taxes	1,593,896	1,681,854	1,559,603
Surcharges			
Sask Power surcharge fees	1,860,000	1,866,956	1,926,526
Total Surcharges	1,860,000	1,866,956	1,926,526
Total Taxes and Other Unconditional Revenue	\$ 28,257,932	\$ 28,877,192	\$ 27,715,824

Notes to Consolidated Financial Statements

for the year ended December 31, 2025

24. Consolidated Schedule of Accumulated Surplus

	2024	Changes	2025
Unappropriated Surplus (Deficit)			
Government activities	\$ 7,300,197	\$ 1,425,393	\$ 8,725,590
Water	2,169,697	(714,641)	1,455,056
Sanitary sewer	(7,140,925)	(57,950)	(7,198,875)
Consolidated entities	53,477	(106,254)	(52,777)
Transit services	(53,770)	(201,176)	(254,946)
Total Unappropriated Surplus (Deficit)	2,328,676	345,373	2,674,048
Appropriated Reserves			
General government	2,120,311	176,346	2,296,657
Fire and protective	1,199,453	594,290	1,793,743
Operations	2,772,988	509,179	3,282,168
Waste management	761,603	88,059	849,662
EPAI	374,301	736,462	1,110,764
Policing initiatives	(37,921)	1,578,731	1,540,810
Parks & Recreation	(318,092)	(10,571)	(328,663)
Water	2,812,079	397,733	3,209,812
Sanitary sewer	3,914,196	19,479	3,933,675
Total Appropriated Reserve	13,598,918	4,089,708	17,688,627
Net Investment in Tangible Capital Assets			
Tangible capital assets (Note 22)	197,608,969	(2,425,706)	195,183,263
Less: Related long term debt	(29,112,030)	2,331,165	(26,780,864)
Net Investment in Tangible Capital Assets	168,496,939	(94,541)	168,402,398
Accumulated Surplus excluding remeasurement gains (losses)	\$ 184,424,533	\$ 4,340,541	\$ 188,765,073

FINANCIAL STATEMENTS

City of North Battleford Supporting Schedules

December 31, 2025

(UNAUDITED)

Consolidated Schedule of Operations by Division

for the year ended December 31, 2025
(unaudited)

Schedule 1

	2025 Budget	2025	2024
General Government Services			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
- Sales of supplies	98,700	106,374	94,228
- Taxation services	17,000	72,484	25,383
- Expense recoveries	5,000	11,536	17,441
Total Fees and Charges	120,700	190,394	137,052
Tangible capital asset sales - gain (loss)	-	4,759	165,555
Investment & interest	665,000	939,809	824,018
Total Other Segmented Revenue	785,700	1,134,963	1,126,625
Conditional Grants and Donations			
- Grants	-	284,672	4,950
Total Operating Revenue	785,700	1,419,634	1,131,575
Operating Expenses			
Council remuneration and travel	342,678	332,238	351,311
Wages and benefits	2,013,867	2,226,259	2,198,027
Professional/contractual services	1,413,205	1,209,841	1,191,014
Subscription/memberships	93,515	84,678	68,881
Utilities	153,150	127,117	175,051
Maintenance, materials and supplies	166,500	153,463	146,647
Travel	31,003	19,947	13,027
Amortization	113,478	118,821	121,990
Accretion of asset retirement obligation	460	490	461
Interest	-	-	-
Allowance for uncollectibles	-	958,745	208,968
Insurance	670,000	638,982	607,214
Medical	3,000	-	-
Grants and contributions	135,000	134,700	150,164
Other	2,000	285,405	1,669
Total Government Services Expenses	5,137,856	6,290,687	5,234,425
Capital			
Conditional Grants			
- Capital grants	-	-	-
Total General Government Services Surplus (Deficit)	(4,352,156)	(4,871,053)	(4,102,850)

Consolidated Schedule of Operations by Division

for the year ended December 31, 2025
(unaudited)

Schedule 1

	2025 Budget	2025	2024
Policing Services			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
- Policing fees/fines	125,000	120,463	114,368
Total Fees and Charges	125,000	120,463	114,368
Total police services other revenue	414,000	522,966	459,567
Total Other Segmented Revenue	539,000	643,430	573,935
Conditional Grants			
- Grants	1,006,325	886,168	869,282
Total Operating Revenue	1,545,325	1,529,597	1,443,217
Operating Expenses			
Wages and benefits	685,300	569,810	577,796
Professional/contractual services	6,196,854	4,625,223	5,846,539
Subscription/memberships	-	-	-
Utilities	76,200	69,004	80,692
Maintenance, materials and supplies	178,848	241,374	156,537
Travel	-	-	-
Amortization	97,072	101,643	101,643
Accretion of asset retirement obligation	-	-	-
Interest	6,426	4,775	6,974
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Policing Services Expense	7,240,700	5,611,829	6,770,180
Total Policing Services Surplus (Deficit)	(5,695,375)	(4,082,231)	(5,326,964)

Consolidated Schedule of Operations by Division

for the year ended December 31, 2025
(unaudited)

Schedule 1

	2025 Budget	2025	2024
Fire and Protective Services			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
- Total fire services fees/fines	80,000	276,433	89,001
- Total Provincial Fines	225,000	162,668	238,636
- Total special constables fees/fines	273,000	334,073	324,934
Total Fees and Charges	578,000	773,174	652,571
Total fire services other revenue	7,100	50,615	32,120
Total special constables other revenue	-	-	300
Total Other Segmented Revenue	585,100	823,789	684,991
Conditional Grants			
- Grants	-	-	-
Total Operating Revenue	585,100	823,789	684,991
Operating Expenses			
Special Constables			
Wages and benefits	682,117	495,953	655,958
Professional/contractual services	9,511	20	8,245
Subscription/memberships	5,000	350	2,336
Utilities	5,250	10,789	7,807
Maintenance, materials and supplies	83,770	90,193	77,124
Travel	4,800	11,188	5,396
Amortization	-	-	-
Accretion of asset retirement obligation	2,500	2,450	2,359
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Other	-	-	-
Total Special Constables Expenses	792,948	610,944	759,225
Fire Services			
Wages and benefits	2,260,069	2,286,829	2,188,120
Professional/contractual services	118,797	41,356	62,721
Subscription/memberships	49,259	46,462	41,084
Utilities	38,050	41,637	44,323
Maintenance, materials and supplies	269,137	226,085	189,169
Travel	6,031	8,159	5,412
Amortization	241,973	253,366	251,690
Accretion of asset retirement obligation	900	994	900
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	500	-	883
Grants and contributions	-	-	-
Other	-	-	-
Total Fire Services Expenses	2,984,716	2,904,887	2,784,302

Consolidated Schedule of Operations by Division

for the year ended December 31, 2025
(unaudited)

Schedule 1

	2025 Budget	2025	2024
Emergency Preparedness			
Wages and benefits	-	-	-
Professional/contractual services	13,524	9,375	23,999
Subscription/memberships	17,070	7,208	3,279
Utilities	-	-	-
Maintenance, materials and supplies	604	-	-
Travel	1,696	1,169	155
Amortization	-	-	-
Accretion of asset retirement obligation	-	-	-
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Emergency Preparedness Expenses	32,894	17,752	27,433
Animal, Humane Society Expenses			
Wages and benefits	-	-	-
Professional/contractual services	150,000	160,000	150,097
Subscription/memberships	-	-	-
Utilities	12,267	8,021	16,634
Maintenance, materials and supplies	2,158	5,098	3,157
Travel	-	399	-
Amortization	-	-	-
Accretion of asset retirement obligation	3,000	2,510	2,912
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Animal, Humane Society Expenses	167,425	176,029	172,800
Total Fire and Protective Services Expenses	3,977,983	3,709,611	3,743,760
Capital			
Conditional Grants			
- Capital grants	-	-	-
Total Fire & Protective Services Surplus (Deficit)	(3,392,883)	(2,885,822)	(3,058,769)

Consolidated Schedule of Operations by Division

for the year ended December 31, 2025
(unaudited)

Schedule 1

	2025 Budget	2025	2024
Operations Services			
Operations Revenue			
Other Segmented Revenue			
Fees and Charges			
- Aviation revenue	358,300	381,537	373,398
- Expense recoveries	4,200	7,837	33,211
Total Fees and Charges	362,500	389,374	406,609
Total Other Segmented Revenue	362,500	389,374	406,609
Conditional Grants			
- Grants	100,000	55,582	95,031
Total Operating Revenue	462,500	444,956	501,640
Operating Expenses			
Public Works & Fleet			
Wages and benefits	2,579,037	2,463,760	2,228,612
Professional/contractual services	1,688,976	1,401,577	1,445,758
Subscription/memberships	17,580	11,924	10,987
Utilities	603,150	592,531	620,120
Maintenance, materials and supplies	1,609,718	1,695,256	1,590,228
Travel	16,748	9,829	11,850
Amortization	3,012,282	3,154,105	3,061,169
Accretion of asset retirement obligation	615	498	606
Interest	34,281	39,139	54,051
Allowance for uncollectibles	-	-	-
Insurance	141,200	118,712	134,509
Medical	-	-	-
Grants and contributions	-	-	-
Other	20,000	21,852	18,507
Total Public Works & Fleet Expenses	9,723,587	9,509,184	9,176,397
Total Operation Expenses	9,723,587	9,509,184	9,176,397
Capital			
Conditional Grants			
- Capital grants	597,523	90,000	872,726
Total Operations Surplus (Deficit)	(8,663,564)	(8,974,228)	(7,802,030)

Consolidated Schedule of Operations by Division

for the year ended December 31, 2025
(unaudited)

Schedule 1

	2025 Budget	2025	2024
Waste Management Services			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
Waste and disposal fees	1,311,000	1,605,615	1,489,389
Total Fees and Charges	1,311,000	1,605,615	1,489,389
Other revenue, garbage and recycling	1,288,835	1,280,436	1,237,280
Total Other Segmented Revenue	2,599,835	2,886,050	2,726,669
Conditional Grants			
Grants	225,066	218,019	218,019
Total Operating Revenue	2,824,901	3,104,069	2,944,688
Operating Expenses			
Wages and benefits	633,535	627,209	611,545
Professional/contractual services	968,495	815,550	720,689
Subscription/memberships	9,000	2,917	6,307
Utilities	16,050	15,912	16,444
Maintenance, materials and supplies	193,492	193,955	143,903
Travel	9,560	2,617	3,365
Amortization	178,245	250,011	184,238
Accretion of asset retirement obligation	70,000	80,820	75,463
Interest	12,212	12,239	10,541
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Waste Management Services Expenses	2,090,589	2,001,230	1,772,495
Capital			
Conditional Grants			
- Capital grants	-	-	-
Total Waste Management Services Surplus (Deficit)	734,312	1,102,839	1,172,193

Consolidated Schedule of Operations by Division

for the year ended December 31, 2025
(unaudited)

Schedule 1

	2025 Budget	2025	2024
Engineering, Planning, Asset Management & Infrastructure Services (EPAI)			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
- Business licenses	220,000	209,740	219,745
- Building & development permits	315,900	364,077	283,088
- Development agreements	76,000	47,899	57,905
- Land rent	90,000	126,181	96,646
- Transit & Handi Bus fares	164,600	121,060	127,595
Total Fees and Charges	866,500	868,957	784,979
Land - gain (loss)	-	179,143	26,645
Investment & interest	-	165	101
Total Other Segmented Revenue	866,500	1,048,265	811,725
Conditional Grants			
- Transit & Handi Bus Grants	62,283	90,031	54,065
- Grants	-	62,905	75,000
Total Operating Revenue	928,783	1,201,201	940,790
Operating Expenses			
Business Licenses			
Wages and benefits	64,449	55,962	68,752
Professional/contractual services	75,000	102,943	87,742
Subscription/memberships	-	-	-
Utilities	-	-	-
Maintenance, materials and supplies	2,100	2,788	2,828
Travel	-	-	-
Amortization	-	-	-
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Business Licenses Expenses	141,549	161,692	159,322

Consolidated Schedule of Operations by Division

for the year ended December 31, 2025
(unaudited)

Schedule 1

	2025 Budget	2025	2024
Economic Development			
Wages and benefits	152,607	152,044	149,320
Professional/contractual services	41,765	38,353	10,305
Subscription/memberships	3,798	3,205	32,290
Utilities	-	-	-
Maintenance, materials and supplies	-	-	-
Travel	163,122	200,584	114,878
Amortization	-	2,521	2,859
Accretion of asset retirement obligation	-	-	-
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	40,000	40,000	40,000
Other	-	-	-
Total Economic Development Expenses	401,292	436,706	349,652
Engineering			
Wages and benefits	245,451	239,569	205,584
Professional/contractual services	14,000	8,440	-
Subscription/memberships	4,200	3,417	1,104
Utilities	-	-	-
Maintenance, materials and supplies	4,000	7,943	5,084
Travel	2,220	1,357	790
Amortization	-	-	-
Accretion of asset retirement obligation	-	-	-
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Engineering Expenses	269,871	260,727	212,562

Consolidated Schedule of Operations by Division

for the year ended December 31, 2025
(unaudited)

Schedule 1

	2025 Budget	2025	2024
Planning			
Wages and benefits	210,077	203,702	172,254
Professional/contractual services	148,000	146,631	187,048
Subscription/memberships	5,200	2,977	3,085
Utilities	-	-	-
Maintenance, materials and supplies	-	1,740	1,878
Travel	3,420	2,336	805
Amortization	-	-	-
Accretion of asset retirement obligation	-	-	-
Interest	195,630	180,629	184,235
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	83,000	104,246	77,182
Other	-	-	-
Total Planning Expenses	645,328	642,261	626,487
Transit & Handi Bus			
Wages and benefits	268,782	325,882	411,480
Professional/contractual services	58,000	107,068	18,702
Subscription/memberships	-	-	-
Utilities	-	-	-
Maintenance, materials and supplies	121,852	149,296	232,472
Travel	-	-	-
Amortization	-	93,987	145,035
Accretion of asset retirement obligation	-	-	-
Interest	-	-	-
Insurance	-	-	-
Other	-	6,725	6,025
Total Transit & Handi Bus Expenses	448,634	682,958	813,714
Total EPAI Services Expenses	1,906,673	2,184,344	2,161,737
Total EPAI Services Surplus (Deficit)	(977,890)	(983,143)	(1,220,947)

Consolidated Schedule of Operations by Division

for the year ended December 31, 2025
(unaudited)

Schedule 1

	2025 Budget	2025	2024
Parks & Recreation Services			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
- Recreation fees & services	1,653,494	1,567,731	1,596,304
- Galleries	33,800	40,112	41,865
- Recreation facilities rental	985,000	1,070,798	1,008,259
- Cemetery	180,000	199,598	160,197
Total Fees and Charges	2,852,294	2,878,239	2,806,625
Park expense recovery	-	-	-
Total Other Segmented Revenue	2,852,294	2,878,239	2,806,625
Conditional Grants			
- Grants	303,411	556,634	401,671
Total Operating Revenue	3,155,705	3,434,873	3,208,297
Operating Expenses			
Recreational Facilities & Programing			
Wages and benefits	3,013,651	3,001,438	2,851,303
Professional/contractual services	664,549	846,020	623,476
Subscription/memberships	14,335	5,415	7,352
Utilities	890,622	825,034	962,868
Maintenance, materials and supplies	467,150	496,868	488,072
Travel	5,700	4,246	3,869
Amortization	307,068	321,360	310,657
Accretion of asset retirement obligation	20,150	20,110	20,091
Interest	233,520	228,752	270,836
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	566,903	590,403	559,739
Other	15,500	11,241	11,352
Total Recreational Facilities & Programing Expenses	6,199,148	6,350,887	6,109,615
Galleries			
Wages and benefits	325,255	272,092	270,877
Professional/contractual services	77,015	78,152	73,256
Subscription/memberships	200	230	140
Utilities	46,215	45,582	56,761
Maintenance, materials and supplies	31,250	29,302	33,931
Travel	250	147	79
Amortization	18,314	19,176	19,681
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Accretion of asset retirement obligation	-	-	-
Total Galleries Expenses	498,499	444,680	454,725

Consolidated Schedule of Operations by Division

for the year ended December 31, 2025
(unaudited)

Schedule 1

	2025 Budget	2025	2024
Cemeteries			
Wages and benefits	157,970	160,018	145,337
Professional/contractual services	2,000	5,473	1,338
Subscription/memberships	-	-	-
Utilities	10,350	8,309	31,417
Maintenance, materials and supplies	9,400	6,146	6,899
Travel	-	-	-
Amortization	-	-	-
Accretion of asset retirement obligation	-	-	-
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Cemeteries Expenses	179,720	179,945	184,991
Parks & Forestry			
Wages and benefits	807,235	700,371	699,269
Professional/contractual services	259,600	198,437	200,338
Subscription/memberships	800	900	-
Utilities	82,550	63,971	191,666
Maintenance, materials and supplies	83,850	101,915	84,274
Travel	8,605	3,406	4,934
Amortization	1,801,546	1,792,378	1,657,611
Accretion of asset retirement obligation	755	702	751
Interest	-	-	-
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	64,500	64,500	64,500
Other	-	-	-
Total Parks & Forestry Expenses	3,109,442	2,926,581	2,903,342
Total Parks & Recreation Services Expenses	9,986,809	9,902,093	9,652,674
Capital			
Conditional Grants			
- Capital grants	-	310,569	2,383,853
- Community capital pledges/contributions	-	-	-
Total Capital	-	310,569	2,383,853
Total Parks & Recreation Services Surplus (Deficit)	(6,831,104)	(6,156,651)	(4,060,524)

Consolidated Schedule of Operations by Division

for the year ended December 31, 2025
(unaudited)

Schedule 1

	2025 Budget	2025	2024
Water Services			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
- Water fees	4,296,224	4,299,440	4,240,083
- Water works expense recovery	51,000	82,199	74,792
Total Fees and Charges	4,347,224	4,381,639	4,314,875
Underground Pipe Replacement Fees	1,957,638	1,949,909	1,943,108
Investment & interest	20,000	33,011	59,422
Total Other Segmented Revenue	6,324,862	6,364,558	6,317,405
Conditional Grants			
- Grants	-	-	-
Total Operating Revenue	6,324,862	6,364,558	6,317,405
Operating Expenses			
Wages and benefits	1,750,881	1,861,830	1,841,315
Professional/contractual services	1,400,577	1,347,287	1,357,196
Subscription/memberships	14,504	13,574	14,490
Utilities	518,426	431,615	472,493
Maintenance, materials and supplies	770,800	536,010	675,010
Travel	11,699	5,850	5,940
Amortization	1,141,140	992,810	1,026,186
Accretion of asset retirement obligation	-	23	160
Interest	31,423	30,910	46,563
Allowance for uncollectibles	100	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Water Services Expenses	5,639,549	5,219,909	5,439,353
Capital			
Conditional Grants			
- Capital grants	290,000	-	-
Total Water Services	975,313	1,144,650	878,052

Consolidated Schedule of Operations by Division

for the year ended December 31, 2025
(unaudited)

Schedule 1

	2025 Budget	2025	2024
Sanitary Sewer Services			
Operating Revenue			
Other Segmented Revenue			
Fees and Charges			
- Sanitary sewer fees	4,573,146	4,582,868	4,484,162
- Sanitary sewer expense recovery	50,700	16,598	12,137
Total Other Segmented Revenue	4,623,846	4,599,466	4,496,300
Conditional Grants			
- Grants	-	-	-
Total Operating Revenue	4,623,846	4,599,466	4,496,300
Operating Expenses			
Wages and benefits	1,413,015	1,315,677	1,203,844
Professional/contractual services	531,300	477,821	399,856
Subscription/memberships	7,695	3,810	1,250
Utilities	326,540	282,170	366,680
Maintenance, materials and supplies	396,135	342,222	374,369
Travel	7,354	2,240	2,154
Amortization	1,526,968	1,658,830	1,296,518
Accretion of asset retirement obligation	-	-	-
Interest	564,128	445,694	407,667
Allowance for uncollectibles	-	-	-
Insurance	-	-	-
Medical	-	-	-
Grants and contributions	-	-	-
Other	-	-	-
Total Sanitary Sewer Services Expenses	4,773,135	4,528,465	4,052,338
Capital			
Conditional Grants			
- Capital Grants		-	-
Total Sanitary Sewer Services	(149,289)	71,001	443,961
SUMMARY			
Total Other Segmented Revenue	17,581,999	18,818,226	18,007,776
Total Underground Pipe Replacement Fees	1,957,638	1,949,909	1,943,108
Total Conditional Grants	1,697,085	2,154,010	1,718,018
Total Capital Grants and Contributions	887,523	400,569	3,256,579
Total Operating and Capital Revenue by Division	22,124,245	23,322,714	24,925,481
TOTAL EXPENSES BY DIVISION	50,476,881	48,957,352	48,003,360

Consolidated Schedule of Tangible Capital Assets by Division
for the year ended December 31, 2025
(unaudited)

Schedule 2

	2025									2025	2024
	General Government Services	Policing Services	Fire & Protective Services	Operations Services	Waste Management Services	EPAI Services	Parks & Recreation Services	Water Services	Sanitary Sewer Services	Total	Total
Asset Cost											
Opening asset costs	2,590,959	4,336,536	6,152,919	133,935,410	4,829,551	5,588,542	84,454,147	46,626,737	65,365,313	353,880,114	344,726,860
Additions during the year	75,654	29,710	159,189	3,014,262	28,608	882	542,899	1,484,454	1,529,476	6,865,132	9,173,234
Disposals and write-downs during the year	(75,735)	-	(37,134)	(202,128)	-	(197,681)	(150,778)	(33,288)	-	(696,743)	(19,980)
Closing Asset Costs	2,590,878	4,366,246	6,274,974	136,747,543	4,858,159	5,391,743	84,846,268	48,077,903	66,894,789	360,048,503	353,880,114
Accumulated Amortization Cost											
Opening accumulated amortization costs	1,158,478	1,618,305	3,518,533	78,620,254	2,482,074	210,265	28,728,091	17,600,623	22,515,899	156,271,145	148,111,849
Add: Amortization taken	118,821	101,643	253,366	3,248,093	250,011	-	2,135,436	992,810	1,658,830	8,759,009	8,179,276
Less: Accumulated amortization on disposals	(35,229)	-	(29,708)	(99,677)	-	-	-	(300)	-	(164,914)	(19,980)
Closing Accumulated Amortization Costs	1,242,070	1,719,948	3,742,191	81,768,670	2,732,085	210,265	30,863,527	18,593,133	24,174,729	164,865,243	156,271,145
Net Book Value	1,348,809	2,646,298	2,532,782	54,978,873	2,126,074	5,181,478	53,982,741	29,484,771	42,720,059	195,183,263	197,608,969

Assets

Amortization